



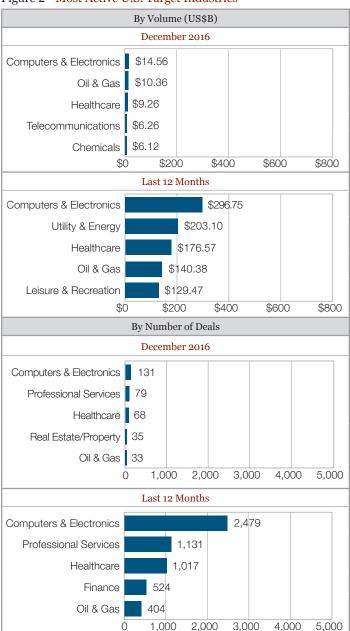
January 2017, Issue 58

M&A Activity

Figure 1

December 2016	Global	+/- From Prior Month	U.S.	+/- From Prior Month
Total				
Volume (US\$B)	376.14	89.39	78.58	(76.61)
No. of deals	2,505	(798)	591	(239)
Avg. value of deals (US\$mil)	263.0	91.8	347.7	(161.1)
Avg. deal multiple ¹	11.1x	(0.7)	13.3x	0.3
Strategic Transactions				
Volume (US\$B)	296.59	82.93	48.54	(68.43)
No. of deals	2,275	(702)	515	(170)
Avg. value of deals (US\$mil)	225.7	87.9	251.5	(191.6)
Avg. deal multiple ¹	11.4x	(0.2)	13.8x	1.1
Sponsor-Related Transactions				
Volume (US\$B)	79.54	6.46	30.04	(8.19)
No. of deals	230	(96)	76	(69)
Avg. value of deals (US\$mil)	685.7	101.1	910.2	(22.1)
Avg. deal multiple ¹	9.6x	(3.5)	11.4x	(2.1)
Crossborder Transactions ²				
Volume (US\$B)	196.77	119.25	Inbound 23.69 Outbound 80.20	Inbound (6.03) Outbound 74.84
No. of deals	671	(220)	Inbound 96 Outbound 105	Inbound (63) Outbound (64)
Avg. value of deals (US\$mil)	491.9	321.2	376.0 Outbound 1,743.4	Inbound (0.1) Outbound 1,642.3
Avg. deal multiple ¹	9.8x	(1.2)	Inbound 13.6x Outbound 10.3x	Inbound 2.5 Outbound (0.1)

Figure 2 - Most Active U.S. Target Industries3



Figures 1-3 were compiled using data from Dealogic, and are for the broader M&A market, including mergers of any value involving public and/or private entities. Figures 4 and 5 were compiled using data from FactSet MergerMetrics, and are limited to mergers involving public U.S. targets announced during the period indicated and valued at \$100 million or higher regardless of whether a definitive merger agreement was reached and filed or withdrawn. All data is as of January 11, 2017 unless otherwise specified. "Last 12 Months" data is for the period from January 2016 to December 2016 inclusive. Data obtained from Dealogic and FactSet MergerMetrics has not been reviewed for accuracy by Paul, Weiss.

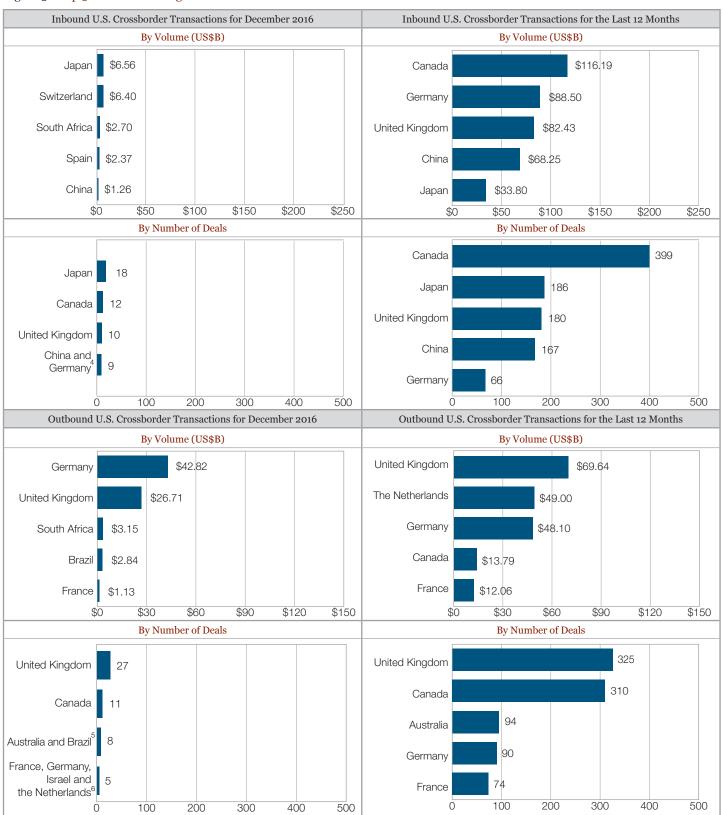
¹ Ratio of enterprise value to EBITDA, trailing 12 months. This statistic is calculated using a smaller subset of deals for which this data is available.

² Global crossborder transactions are those where the acquirer and the target have different nationalities. Nationality is based on where a company has either its headquarters or a majority of its operations. U.S. crossborder transactions are those transactions where the acquirer and the target have different nationalities and either the acquirer ("Outbound") or the target ("Inbound") has a U.S. nationality.

 $^{^{3}}$ Industries categories are determined and named by Dealogic.

M&A Activity (Continued)

Figure 3 - Top 5 Countries of Origin or Destination for U.S. Crossborder Transactions



⁴ Each of China and Germany was the country of origin for 9 transactions in December 2016.

⁵ Each of Australia and Brazil was the country of destination for 8 transactions in December 2016.

⁶ Each of France, Germany, Israel and the Netherlands was the country of destination for 5 transactions in December 2016.



M&A Activity (Continued)

Figure 4 - Average Value of Announced U.S. Public Mergers (in US\$mil)

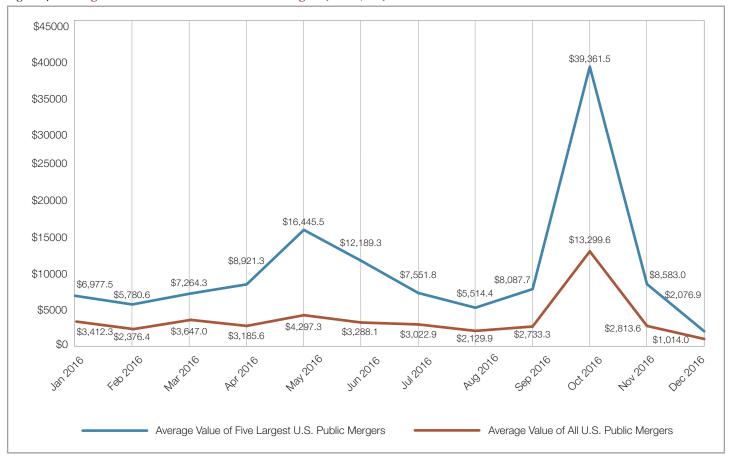
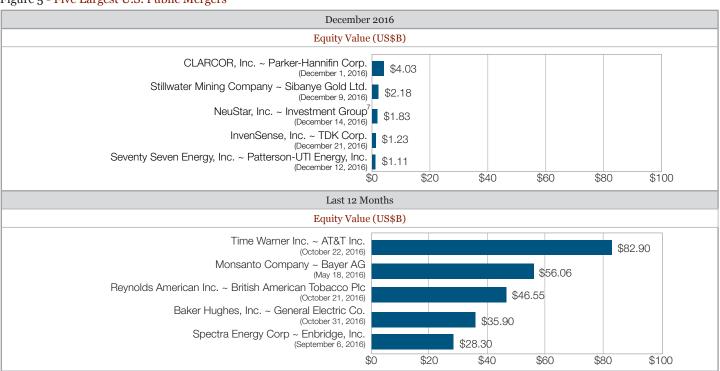


Figure 5 - Five Largest U.S. Public Mergers



.....

 $^{7\ \ \}text{Members of the investment group reported by FactSet MergerMetrics are Golden Gate Private Equity, Inc. and GIC Special Investments Pte Ltd.}$

M&A Terms

Figure 6 - Average Break Fees as % of Equity Value⁸

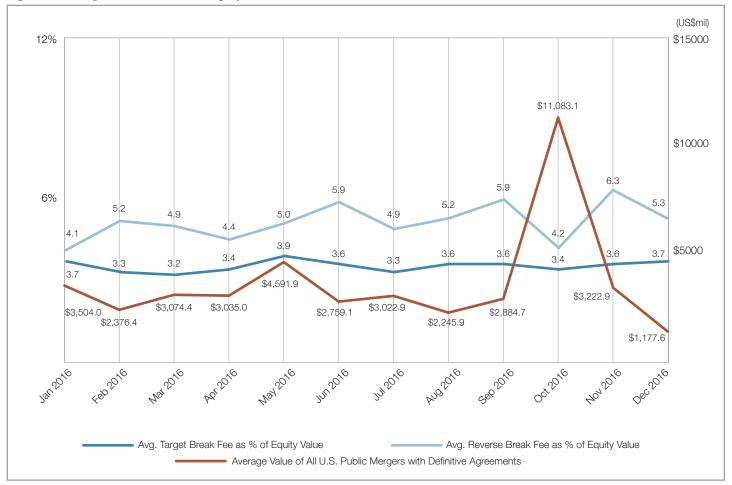


Figure 7 - Average Break Fees as % of Equity Value

	December 2016	Last 12 Months
Target Break Fee for All Mergers	3.7	3.5

	December 2016	Last 12 Months
Reverse Break Fee for All Mergers	5.3	5.2
Reverse Break Fee for Mergers Involving Financial Buyers ⁹	6.3	6.3
Reverse Break Fee for Mergers Involving Strategic Buyers	5.0	4.8

Figures 6-12 were compiled using data from FactSet MergerMetrics, and are limited to select mergers involving public U.S. targets announced during the period indicated, valued at \$100 million or higher and for which a definitive merger agreement was reached and filed (unless otherwise indicated). Data obtained from FactSet MergerMetrics has not been reviewed for accuracy by Paul, Weiss.

Figure 8 - U.S. Public Merger Go-Shop Provisions

	December 2016	Last 12 Months
% of Mergers with Go-Shops	16.7	10.9
% of Mergers Involving Financial Buyers with Go-Shops ¹⁰	100.0	46.9
% of Mergers Involving Strategic Buyers with Go-Shops	0.0	3.3
Avg. Go-Shop Window (in Days) for All Mergers with Go-Shops ¹¹	37.5	34.4
Avg. Go-Shop Window (in Days) for Mergers Involving Financial Buyers with Go-Shops ¹²	37.5	34.2
Avg. Go-Shop Window (in Days) for Mergers Involving Strategic Buyers with Go-Shops ¹³	N/A	35.0

⁸ Based on the highest target break fees and reverse break fees payable in a particular deal.

⁹ Two transactions in December 2016 involving a financial buyer had a reverse break fee.

¹⁰ Two transactions in December 2016 involved a financial buyer.

 $^{^{11}\,}$ Two transactions in December 2016 had a go-shop provision.

¹² Two transactions in December 2016 involving a financial buyer had a go-shop provision.

¹³ No transactions in December 2016 involving a strategic buyer had a go-shop provision.

M&A Terms (Continued)

Figure 9 - Form of Consideration as % of U.S. Public Mergers¹⁴

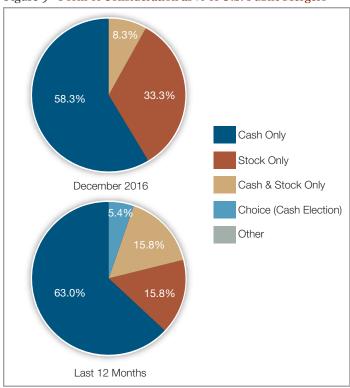


Figure 10 - % of Partial and All Stock Deals that Have a Fixed Exchange Ratio

De	cember 2016	100.0
Las	st 12 Months	87.9

Figure 11 - Tender Offers as % of U.S. Public Mergers

December 2016	8.3
Last 12 Months	20.1

Figure 12 - Hostile/Unsolicited Offers as % of U.S. Public Mergers 15

December 2016	6.7
Last 12 Months	12.9

Paul, Weiss is a leading law firm serving the largest publicly and privately held corporations and financial institutions in the United States and throughout the world. Our firm is widely recognized for achieving an unparalleled record of success for our clients, both in their bet-the-company litigations and their most critical strategic transactions. We are keenly aware of the extraordinary challenges and opportunities facing national and global economies and are committed to serving our clients' short- and long-term goals.

Our Mergers & Acquisitions Practice

The Paul, Weiss M&A Group consists of more than 30 partners and over 100 counsel and associates based in New York, Washington, Wilmington, London, Toronto, Tokyo, Hong Kong and Beijing. The firm's Corporate Department consists of more than 60 partners and over 200 counsel and associates.

Our M&A Group is among the most experienced and active in the world. We represent publicly traded and privately held companies, leading private equity firms, financial advisors, and other financial institutions and investors in their most important mergers and acquisitions, joint ventures and other strategic transactions.

Our expertise advising corporations and private investors in a broad range of sophisticated transactions enables us to identify new opportunities for our clients to realize value. We have particular experience in guiding clients as they engage in proxy battles, company-altering and market consolidating transactions or capital markets transactions.

Recent highlights include: advising Time Warner Cable in its \$79 billion merger with Charter Communications; representing Qualcomm in its approximately \$47 billion pending acquisition of NXP Semiconductors; advising Agrium in its \$36 billion pending merger of equals with Potash Corp. of Saskatchewan; representing funds affiliated with Apollo Global Management and Protection 1 in their \$15 billion acquisition of ADT Corporation; advising Alere in its \$8 billion pending acquisition by Abbott Laboratories; representing EXOR in its successful \$7 billion unsolicited cash bid for PartnerRe; advising Jeffrey Katzenberg in DreamWorks Animation's \$4 billion acquisition by Comcast; and representing the Board of Directors of Xerox in its plan to separate the company into two public companies.

¹⁴ Due to rounding, percentages may not add up to 100%.

¹⁵ This data includes both announced transactions for which a definitive merger agreement was reached and filed and those for which a definitive merger agreement was never reached and filed (including withdrawn transactions).

This publication is not intended to provide legal advice, and no legal or business decisions should be based on its content. Questions concerning issues addressed in this memorandum should be directed to:



Matthew W. Abbott Partner New York 212-373-3402 mabbott@paulweiss.com



Scott A. Barshay Partner New York 212-373-3040 sbarshay@paulweiss.com



Angelo Bonvino Partner New York 212-373-3570 abonvino@paulweiss.com



Ariel J. Deckelbaum Partner New York 212-373-3546 ajdeckelbaum@paulweiss.com jmarell@paulweiss.com



Jeffrey D. Marell Partner New York 212-373-3105

Counsel Frances F. Mi, associates Ryan D. Blicher, David S. Lightstone, Edy Glozman and N. Arie Abramov and law clerks Yae Na Woo, David Okada and Michael Wysolmerski contributed to this publication.

Our M&A Partners

Matthew W. Abbott	Adam M. Givertz	Xiaoyu Greg Liu
Edward T. Ackerman	Robert D. Goldbaum	Brian C. Lavin
Scott A. Barshay	Neil Goldman	Jeffrey D. Marell
<u>Angelo Bonvino</u>	Bruce A. Gutenplan	<u>Kelley D. Parker</u>
Jeanette K. Chan	Justin G. Hamill	Carl L. Reisner
Ellen N. Ching	David M. Klein	Kenneth M. Schneider
Ariel J. Deckelbaum	David K. Lakhdhir	Robert B. Schumer
Ross A. Fieldston	Stephen P. Lamb	John M. Scott
Brian P. Finnegan	John E. Lange	Judie Ng Shortell

Tarun M. Stewart Steven J. Williams Betty Yap Kaye N. Yoshino Tong Yu

Taurie M. Zeitzer

NEW YORK BEIJING HONG KONG LONDON TOKYO TORONTO WASHINGTON, D.C. WILMINGTON

M&A Activity – 12-Month Trends

A N N E X

Figure 1A - U.S. Deal Volume (US\$B)

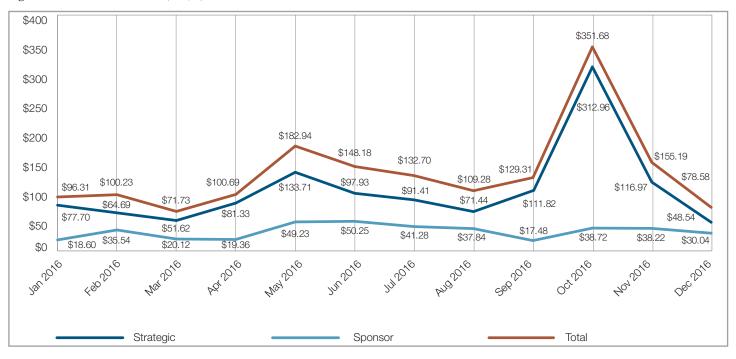


Figure 2A - Global Deal Volume (US\$B)

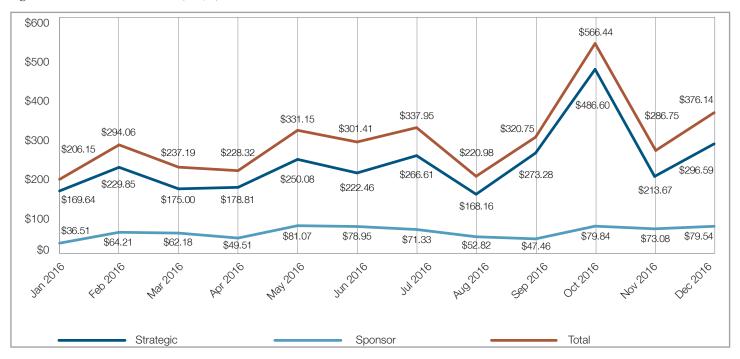


Figure 3A - U.S. Number of Deals

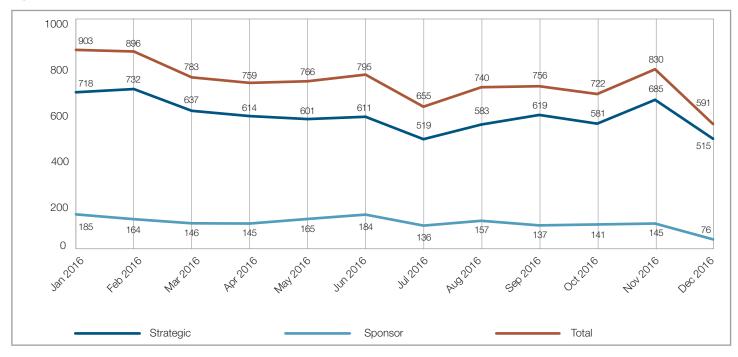
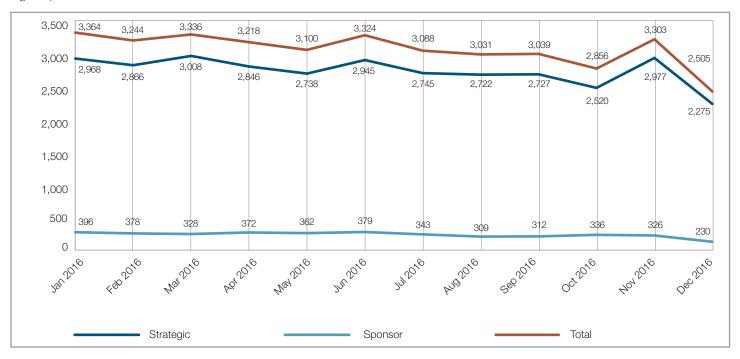


Figure 4A - Global Number of Deals



A N N E X

Figure 5A - Inbound U.S. Crossborder Transactions

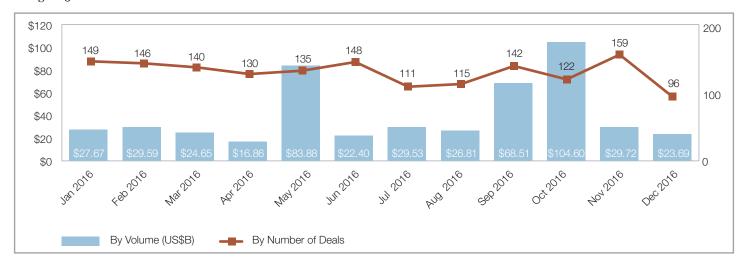


Figure 6A - Outbound U.S. Crossborder Transactions



Figure 7A - Global Crossborder Transactions

